

PAID

From

Effective Law Enforcement for All, Inc.
1905 Elkhart St.
Silver Spring, MD 209110

Invoice ID	**LVL_11**
Issue Date	09/14/2026
Due Date	10/14/2026 (Net 30)
Subject	Effective Law Enforcement for All (Contract # SC00004288), Invoice for 1 - 31 August 2026

Invoice For **Louisville Metro Government**

Item Type	Description	Quantity	Unit Price	Amount
Service	08/01/2026 - Document review: Reports & Other Documents / Samantha Rhinerson: Compliance Measure Updates Review	0.50	$293.00	**$146.50**
Service	08/01/2026 - Document review: Reports & Other Documents / Azalee Johnson: checklist creation	1.00	$293.00	**$293.00**
Service	08/03/2026 - Report Preparation / Eric Melancon: Finalized 1st Semi Annual Report	3.00	$360.00	**$1,080.00**
Service	08/03/2026 - Meeting, Recurring: Internal / Eric Melancon: Core team meeting	1.00	$360.00	**$360.00**
Service	08/03/2026 - Meeting, Ad Hoc: External / Eric Melancon: Meeting with LMPD on policy updates and implementation plan update	0.75	$360.00	**$270.00**
Service	08/03/2026 - Meeting, Recurring: Internal / Brian Corr: ELEFA Core Team meeting	1.00	$336.00	**$336.00**
Service	08/03/2026 - Meeting, Party Principals / Sheree Briscoe Stewart: Bi-weekly team meeting	1.00	$420.00	**$420.00**
Service	08/04/2026 - Document review: Reports & Other Documents / Jason Armstrong: Review of semiannual report	1.00	$293.00	**$293.00**
Service	08/04/2026 - Report Preparation / Brian Corr: Review and copyedit final draft semiannual report	1.00	$336.00	**$336.00**
Service	08/04/2026 - Document review: Policies / Eric Melancon: Review of Section 13 policies	1.00	$360.00	**$360.00**
Service	08/04/2026 - Document review: Policies / Lisa Fink: Review comments on Officer Assistance and Support policies.	0.25	$336.00	**$84.00**
Service	08/05/2026 - Report Preparation / Brian Corr: Review and copyedit final draft semiannual report	0.25	$336.00	**$84.00**

Service	08/05/2026 - Meeting Prep / Brian Corr: Preparation for August 20 CSC meeting	0.50	$336.00	**$168.00**
Service	08/06/2026 - Admin: Scheduling and Coordination / Eric Melancon: Coordination with Sheree and Brian on report publication tasks	0.50	$360.00	**$180.00**
Service	08/06/2026 - Meeting, Party Principals / Eric Melancon: Weekly check in meeting with LMG	0.25	$360.00	**$90.00**
Service	08/06/2026 - Meeting Prep / Brian Corr: Weekly meeting with LMG and LMPD	0.50	$336.00	**$168.00**
Service	08/06/2026 - Meeting, Recurring: External / Brian Corr: Louisville OIG x ELEFA Meeting	1.00	$336.00	**$336.00**
Service	08/06/2026 - Meeting, Recurring: External / Brian Corr: ELEFA 1x1	0.25	$336.00	**$84.00**
Service	08/06/2026 - Progress Evaluation & Reporting / Brian Corr: Courtesy distribution of pre-publication version of semiannual report	0.50	$336.00	**$168.00**
Service	08/06/2026 - Document review: Policies / Mary Ann Viverette: SARAB meeting discussion and feedback with L. Fink	1.00	$336.00	**$336.00**
Service	08/06/2026 - Prepare Memoranda, Correspondence, or other Written Communications / Julie Solomon: Internal/External email	0.25	$336.00	**$84.00**
Service	08/06/2026 - Meeting Prep / Lisa Fink: Prepare for internal call regarding Section XI.	0.50	$336.00	**$168.00**
Service	08/06/2026 - Meeting, Ad Hoc: Internal / Lisa Fink: Call with M Viverette regarding Section XI requirements, progress, and next steps.	1.00	$336.00	**$336.00**
Service	08/06/2026 - Prepare Memoranda, Correspondence, or other Written Communications / Lisa Fink: Prepare outline of questions regarding the SARAB for compliance assessments.	0.50	$336.00	**$168.00**
Service	08/06/2026 - Document review: Reports & Other Documents / Samantha Rhinerson: Compliance Measures Follow-Up with Ian	0.50	$293.00	**$146.50**
Service	08/06/2026 - Prepare Memoranda, Correspondence, or other Written Communications / Ian Dombroski: 5:15 PM to 545, UOF related compliance measures development	0.50	$293.00	**$146.50**
Service	08/06/2026 - Meeting Prep / Sheree Briscoe Stewart	0.50	$420.00	**$210.00**
Service	08/06/2026 - Meeting, Party Principals / Sheree Briscoe Stewart	1.00	$420.00	**$420.00**
Service	08/06/2026 - Prepare Memoranda, Correspondence, or other Written Communications / Sheree Briscoe Stewart: communication drafting regarding SARAB	1.50	$420.00	**$630.00**
Service	08/07/2026 - Document review: Policies / Lisa Fink: Prepare and finalize comments on Section XIII policies and manuals.	1.00	$336.00	**$336.00**
Service	08/07/2026 - Meeting, Ad Hoc: Internal / Lisa Fink: Call with E Melancon regarding Section XIII response to LMPD and status other policy reviews.	0.25	$336.00	**$84.00**
Service	08/07/2026 - Planning / Lisa Fink: Updating policy review tracking and notes regarding issues for future reference.	0.25	$336.00	**$84.00**

Service	08/07/2026 - Document review: Policies / Eric Melancon: Coordinating with Lisa on Section 13 policy review	0.25	$360.00	**$90.00**
Service	08/07/2026 - Meeting Prep / Sheree Briscoe Stewart: Content prep for site visit	1.00	$420.00	**$420.00**
Service	08/08/2026 - Prepare Memoranda, Correspondence, or other Written Communications / Ian Dombroski: 9:15 AM to 10 AM, use of force related compliance measures development	0.75	$293.00	**$219.75**
Service	08/10/2026 - Meeting, Ad Hoc: External / Julie Solomon: Meeting with Parties re: BHCOC + prep + debrief with BC + email	1.50	$336.00	**$504.00**
Service	08/10/2026 - Meeting, Recurring: Internal / Julie Solomon: Team Meeting	1.00	$336.00	**$336.00**
Service	08/10/2026 - Admin: Scheduling and Coordination / Eric Melancon: Coordination on public posting of report	1.00	$360.00	**$360.00**
Service	08/10/2026 - Meeting, Recurring: Internal / Mary Ann Viverette: Team Meeting and follow up re:SARAB and training	1.75	$336.00	**$588.00**
Service	08/10/2026 - Meeting, Recurring: Internal / Eric Melancon: Biweekly team meeting	1.00	$360.00	**$360.00**
Service	08/10/2026 - Meeting, Ad Hoc: Internal / Eric Melancon: Meeting with Lisa and Mary Ann on Section 11 topics	1.00	$360.00	**$360.00**
Service	08/10/2026 - Meeting, Recurring: Internal / Jason Armstrong: Team meeting for updates	1.00	$293.00	**$293.00**
Service	08/10/2026 - Meeting, Ad Hoc: External / Brian Corr: CSC: BHCOC Implementation Plan Overview and Follow Up	0.50	$336.00	**$168.00**
Service	08/10/2026 - Meeting, Recurring: Internal / Brian Corr: Biweekly Team Meeting	1.00	$336.00	**$336.00**
Service	08/10/2026 - Meeting, Recurring: Internal / Lisa Fink: Participate in ELEFA biweekly team call.	1.00	$336.00	**$336.00**
Service	08/10/2026 - Meeting, Ad Hoc: Internal / Lisa Fink: Internal call regarding SARAB next steps.	1.00	$336.00	**$336.00**
Service	08/10/2026 - Document review: Reports & Other Documents / Lisa Fink: Review final first semiannual report.	0.75	$336.00	**$252.00**
Service	08/10/2026 - Meeting, Recurring: Internal / Azalee Johnson	1.00	$293.00	**$293.00**
Service	08/10/2026 - Meeting, Recurring: Internal / Sheree Briscoe Stewart: bi-weekly team meeting	1.00	$420.00	**$420.00**
Service	08/10/2026 - Meeting, Ad Hoc: Internal / Sheree Briscoe Stewart: SARAB Discussion	0.50	$420.00	**$210.00**
Service	08/11/2026 - Document review: Reports & Other Documents / Julie Solomon: Read final ELEFA report	1.00	$336.00	**$336.00**
Service	08/11/2026 - Meeting, Ad Hoc: Internal / Julie Solomon: Discussion on Section X and debrief of parties meeting + internal/external email	0.50	$336.00	**$168.00**
Service	08/11/2026 - Meeting, Ad Hoc: Internal / Eric Melancon: Discussion with Julie on Section 10 topics	0.50	$360.00	**$180.00**

Service	08/11/2026 - Community Engagement Activities / Brian Corr: Logistics meeting with Simmons College for September 2026 Quarterly Meeting	0.50	$336.00	**$168.00**
Service	08/11/2026 - Planning / Brian Corr: Planning for September 2026 Quarterly Community Meeting	0.50	$336.00	**$168.00**
Service	08/11/2026 - Document review: Reports & Other Documents / Lisa Fink: Review of reporting regarding search disparities.	0.25	$336.00	**$84.00**
Service	08/12/2026 - Document review: Reports & Other Documents / Julie Solomon: Review Box documents + internal/external email	1.00	$336.00	**$336.00**
Service	08/12/2026 - Document review: Reports & Other Documents / Julie Solomon: Review all BHCOC productions todate + cross walk CC requirements + draft notes	2.00	$336.00	**$672.00**
Service	08/12/2026 - Meeting Prep / Eric Melancon: Updated content for CSC presentation	0.50	$360.00	**$180.00**
Service	08/12/2026 - Prepare Memoranda, Correspondence, or other Written Communications / Sheree Briscoe Stewart: Semi- annual Report Presentation	2.00	$420.00	**$840.00**
Service	08/13/2026 - Meeting, Recurring: External / Julie Solomon: BHCOC Training Subcommittee Meeting	1.00	$336.00	**$336.00**
Service	08/13/2026 - Meeting Prep / Brian Corr: Review and development of materials for August 2026 CSC meeting	1.00	$336.00	**$336.00**
Service	08/13/2026 - Meeting, Ad Hoc: External / Eric Melancon: Discussion with LMPD on training review request for Section 11	0.50	$360.00	**$180.00**
Service	08/13/2026 - Meeting, Ad Hoc: Internal / Eric Melancon: Coordination with Sheree, Lisa, and Mary Ann on Section 11 training Review request	1.00	$360.00	**$360.00**
Service	08/13/2026 - Meeting, Ad Hoc: Internal / Lisa Fink: Call with E. Melancon regarding Section XI training submission.	0.25	$336.00	**$84.00**
Service	08/13/2026 - Document review: Reports & Other Documents / Azalee Johnson: recruitment applicant folder	1.50	$293.00	**$439.50**
Service	08/14/2026 - Meeting Prep / Brian Corr: Review and development of materials for August 2026 CSC meeting	1.00	$336.00	**$336.00**
Service	08/14/2026 - Document review: Policies / Julie Solomon: All MetroSafe produced documents to date-cross walk CC and develop notes.	2.50	$336.00	**$840.00**
Service	08/14/2026 - Meeting, Recurring: External / Eric Melancon: Weekly meeting with LMG	0.50	$360.00	**$180.00**
Service	08/14/2026 - Meeting, Recurring: External / Brian Corr: Weekly ELEFA meeting with LMG	1.00	$336.00	**$336.00**
Service	08/14/2026 - Prepare Memoranda, Correspondence, or other Written Communications / Lisa Fink: Review and edit communications regarding Section XI training submission.	0.25	$336.00	**$84.00**
Service	08/14/2026 - Prepare Memoranda, Correspondence, or other Written Communications / Eric Melancon: Prepared email to notify LMPD of recommendation on Section 11 policy review request	0.50	$360.00	**$180.00**
Service	08/14/2026 - Meeting, Party Principals / Sheree Briscoe Stewart	1.00	$420.00	**$420.00**

Service	08/15/2026 - Prepare Memoranda, Correspondence, or other Written Communications / Brian Corr: Section X review process	1.75	$336.00	**$588.00**
Service	08/17/2026 - Document review: Reports & Other Documents / Azalee Johnson: recruitment applicant folder	2.00	$293.00	**$586.00**
Service	08/17/2026 - Meeting, Recurring: External / Brian Corr: ELEFA x LMPD Check-in	1.00	$336.00	**$336.00**
Service	08/17/2026 - Meeting, Recurring: Internal / Brian Corr: ELEFA Core Team meeting	1.00	$336.00	**$336.00**
Service	08/17/2026 - Meeting, Recurring: Internal / Sheree Briscoe Stewart: ELEFA LV Core team meeting	1.00	$420.00	**$420.00**
Service	08/17/2026 - Meeting, Party Principals / Sheree Briscoe Stewart	1.00	$420.00	**$420.00**
Service	08/18/2026 - Meeting, Recurring: External / Julie Solomon: Quarterly CIT Advisory Council Meeting	1.50	$336.00	**$504.00**
Service	08/19/2026 - Meeting Prep / Brian Corr: Preparation for August 2026 CSC meeting	0.50	$336.00	**$168.00**
Service	08/19/2026 - Meeting Prep / Sheree Briscoe Stewart	1.50	$420.00	**$630.00**
Service	08/20/2026 - Progress Evaluation & Reporting / Brian Corr: August 2026 Community Safety Commission Meeting	2.00	$336.00	**$672.00**
Service	08/20/2026 - Document review: Reports & Other Documents / Laura Wyckoff: LV: Compliance measure development and review	2.00	$293.00	**$586.00**
Service	08/20/2026 - Community Engagement Activities / Eric Melancon: Preparation and presentation to CSC meeting	4.00	$360.00	**$1,440.00**
Service	08/20/2026 - Admin: Scheduling and Coordination / Eric Melancon: Debrief with core team on CSC presentation	1.00	$360.00	**$360.00**
Service	08/20/2026 - Meeting Prep / Brian Corr: Preparation for August 2026 CSC meeting	2.00	$336.00	**$672.00**
Service	08/20/2026 - Meeting, Ad Hoc: Internal / Brian Corr: Follow up from Community Safety Meeting	1.00	$336.00	**$336.00**
Service	08/20/2026 - Fact Finding & Analysis / Lisa Fink: Warrantless searches research.	0.25	$336.00	**$84.00**
Service	08/20/2026 - Site Visit / Sheree Briscoe Stewart: Meeting prep, meeting,	5.00	$420.00	**$2,100.00**
Service	08/21/2026 - Meeting, Party Principals / Eric Melancon: Weekly check in meeting	0.50	$360.00	**$180.00**
Service	08/21/2026 - Meeting, Party Principals / Sheree Briscoe Stewart	0.50	$420.00	**$210.00**
Service	08/24/2026 - Meeting, Recurring: Internal / Julie Solomon: Bi-weekly team meeting	1.00	$336.00	**$336.00**
Service	08/24/2026 - Meeting, Recurring: Internal / Azalee Johnson: Bi-weekly team meeting	1.25	$293.00	**$366.25**
Service	08/24/2026 - Planning / Brian Corr: ELEFA Leader Huddle	1.00	$336.00	**$336.00**

Service	08/24/2026 - Meeting, Recurring: Internal / Brian Corr: Biweekly Team Meeting	1.25	$336.00	**$420.00**
Service	08/24/2026 - Meeting, Recurring: Internal / Eric Melancon: Biweekly team meeting	1.25	$360.00	**$450.00**
Service	08/24/2026 - Meeting, Recurring: Internal / Laura Wyckoff: LV: Bi-weekly team meeting, discussed resent review of the report with the CSC, current policy reviews, and other ongoing and upcoming tasks	1.25	$293.00	**$366.25**
Service	08/24/2026 - Document review: Reports & Other Documents / Azalee Johnson: Recruitment applicant folder review	4.00	$293.00	**$1,172.00**
Service	08/24/2026 - Meeting, Ad Hoc: External / Julie Solomon: Observe CSC meeting with ELEFA presenting	1.50	$336.00	**$504.00**
Service	08/24/2026 - Meeting, Recurring: Internal / Jason Armstrong: Team meeting for updates	1.25	$293.00	**$366.25**
Service	08/24/2026 - Meeting, Ad Hoc: External / Jason Armstrong: Conversation with LMPD member through Officer Liaison Role	1.00	$293.00	**$293.00**
Service	08/24/2026 - Document review: Training / Ian Dombroski: Use of Force training review and compliance comments 6pm to 11:30pm with breaks	4.00	$293.00	**$1,172.00**
Service	08/24/2026 - Fact Finding & Analysis / Lisa Fink: Research into warrantless searches and CC requirements 388 and 412.	0.25	$336.00	**$84.00**
Service	08/24/2026 - Meeting, Recurring: Internal / Lisa Fink: Biweekly Team Meeting.	1.25	$336.00	**$420.00**
Service	08/24/2026 - Document review: Reports & Other Documents / Lisa Fink: Follow-up review and consults with M Viverette and S Briscoe Stewart regarding SARAB requirements.	0.50	$336.00	**$168.00**
Service	08/24/2026 - Meeting, Recurring: Internal / Sheree Briscoe Stewart: Bi-weekly team meeting	1.00	$420.00	**$420.00**
Service	08/25/2026 - Meeting, Ad Hoc: External / Julie Solomon: Meeting with Dr. L re: Section X + prep + notes	2.25	$336.00	**$756.00**
Service	08/25/2026 - Document review: Training / Ian Dombroski: 5:30pm to midnight training review	5.00	$293.00	**$1,465.00**
Service	08/25/2026 - Prepare Memoranda, Correspondence, or other Written Communications / Lisa Fink: Create digest of current policy statuses.	0.25	$336.00	**$84.00**
Service	08/26/2026 - Prepare Memoranda, Correspondence, or other Written Communications / Eric Melancon: Review of email from Julie on status of Section 10 info sharing	0.50	$360.00	**$180.00**
Service	08/26/2026 - Admin: Scheduling and Coordination / Eric Melancon: Coordination with Sheree on project tasks and prep for site visit	1.00	$360.00	**$360.00**
Service	08/26/2026 - Community Engagement Activities / Brian Corr: Planning for September 2026 Site Visit	2.00	$336.00	**$672.00**
Service	08/26/2026 - Document review: Training / Ian Dombroski: 8:30 to 12m UoF training review and analysis	3.50	$293.00	**$1,025.50**
Service	08/26/2026 - Planning / Lisa Fink: Communications regarding SARAB, homeless outreach policy, and UOF training review.	0.25	$336.00	**$84.00**

Service	08/26/2026 - Prepare Memoranda, Correspondence, or other Written Communications / Sheree Briscoe Stewart	0.75	$420.00	**$315.00**
Service	08/27/2026 - Document review: Reports & Other Documents / Azalee Johnson: recruitment applicant file review	2.50	$293.00	**$732.50**
Service	08/27/2026 - Document review: Training / Ian Dombroski: UOF Training review and analysis reports 6p to 12m	5.00	$293.00	**$1,465.00**
Service	08/27/2026 - Community Engagement Activities / Brian Corr: Planning for September 2026 Site Visit	2.50	$336.00	**$840.00**
Service	08/28/2026 - Fact Finding & Analysis / Lisa Fink: Review of materials related to CC 412 requirement.	0.25	$336.00	**$84.00**
Service	08/28/2026 - Meeting, Recurring: External / Brian Corr: ELEFA 1x1	0.50	$336.00	**$168.00**
Service	08/28/2026 - Community Engagement Activities / Brian Corr: Planning for September 2026 Site Visit	1.50	$336.00	**$504.00**
Service	08/28/2026 - Document review: Training / Ian Dombroski: 7pm to 11pm UOF training review and analysis reports and follow up	2.75	$293.00	**$805.75**
Service	08/28/2026 - Meeting, Party Principals / Sheree Briscoe Stewart	0.50	$420.00	**$210.00**
Service	08/28/2026 - Prepare Memoranda, Correspondence, or other Written Communications / Sheree Briscoe Stewart: Materials for Site Visit	1.00	$420.00	**$420.00**
Service	08/29/2026 - Document review: Reports & Other Documents / Samantha Rhinerson: Addressing Laura's Feedback on Compliance Measures	0.50	$293.00	**$146.50**
Service	08/29/2026 - Document review: Reports & Other Documents / Azalee Johnson: Final review and reporting	1.00	$293.00	**$293.00**
Service	08/30/2026 - Planning / Jason Armstrong: Filling out and submitting paperwork to LMPD for September site visit.	0.50	$293.00	**$146.50**
Service	08/31/2026 - Admin: Scheduling and Coordination / Eric Melancon: Coordination with Sheree on project management tasks	0.50	$360.00	**$180.00**
Service	08/31/2026 - Meeting, Party Principals / Eric Melancon: Meeting with LMPD on implementation status	0.50	$360.00	**$180.00**
Service	08/31/2026 - Meeting, Ad Hoc: Internal / Eric Melancon: Discussion with Lisa on policy interpretation of Section 9 provision	0.25	$360.00	**$90.00**
Service	08/31/2026 - Meeting, Party Principals / Sheree Briscoe Stewart	0.50	$420.00	**$210.00**
Service	08/31/2026 - Meeting, Recurring: Internal / Sheree Briscoe Stewart: Core Team Meeting	1.00	$420.00	**$420.00**
Service	08/31/2026 - Meeting, Recurring: External / Brian Corr: ELEFA x LMPD Check-in	0.25	$336.00	**$84.00**
Service	08/31/2026 - Meeting, Recurring: Internal / Brian Corr: ELEFA Core Team meeting	0.50	$336.00	**$168.00**
Service	08/31/2026 - Community Engagement Activities / Brian Corr: Planning for September 2026 Site Visit	0.75	$336.00	**$252.00**

Service	08/31/2026 - Fact Finding & Analysis / Lisa Fink: Review of CC and communications regarding paragraph 412 requirement.	0.25	$336.00	**$84.00**
Service	08/31/2026 - Meeting Prep / Lisa Fink: Preparation for youth policy collaboration.	0.25	$336.00	**$84.00**
Product	08/19/2026 - Louisville Per Diem: Partial Day (Day of Travel) / Eric Melancon	1.00	$60.00	**$60.00**
Product	08/19/2026 - Lodging / Eric Melancon	1.00	$143.67	**$143.67**
Product	08/19/2026 - Airfare / Eric Melancon: SDF to MSY bag fee	1.00	$45.00	**$45.00**
Product	08/19/2026 - Airfare / Eric Melancon: SDF to MSY	1.00	$278.20	**$278.20**
Product	08/19/2026 - In and Around Transportation (Uber, Taxi, Bus, Rail) / Eric Melancon	1.00	$37.53	**$37.53**
Product	08/20/2026 - Other / Eric Melancon: MSY Parking (1 day)	1.00	$20.00	**$20.00**
Product	08/20/2026 - Minneapolis Per Diem: Partial Day (day of travel) / Eric Melancon	1.00	$69.00	**$69.00**
Product	08/20/2026 - Airfare / Brian Corr: Boston-Louisville roundtrip main cabin extra (coach, no checked luggage fee)	1.00	$706.61	**$706.61**
Product	08/20/2026 - To and From Home Airport / Brian Corr	1.00	$48.20	**$48.20**
Product	08/20/2026 - In and Around Transportation (Uber, Taxi, Bus, Rail) / Brian Corr	1.00	$29.89	**$29.89**
Product	08/20/2026 - Louisville Per Diem: Partial Day (Day of Travel) / Brian Corr	1.00	$60.00	**$60.00**
Product	08/21/2026 - To and From Home Airport / Brian Corr	1.00	$47.96	**$47.96**
Product	08/30/2026 - Other / Brian Corr: ASL Interpretation Services for public meeting	1.00	$525.00	**$525.00**
Product	08/30/2026 - Other / Brian Corr: Presentation preparation services for public meeting	1.00	$1,500.00	**$1,500.00**

Subtotal	**$55,112.31**
Payments	**-$55,112.31**

Total hours: **151h 45min**

Amount Due **$0.00**

Notes

This invoice covers time worked and travel cost reimbursement for work on the dates shown as the Independent Monitor for the Louisville Metro Community Commitment, in accordance with the professional services agreement executed between the parties on 14 October 2025.